

Montgomery County
Pennsylvania
Proposed 2019 Budget and
Capital Improvement Program

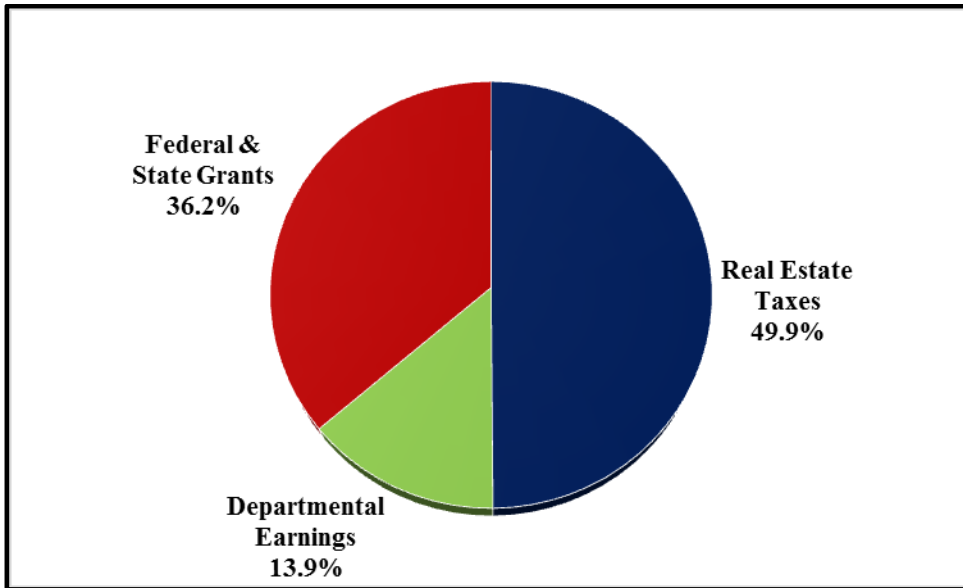
2019 - 2023

November 15, 2018

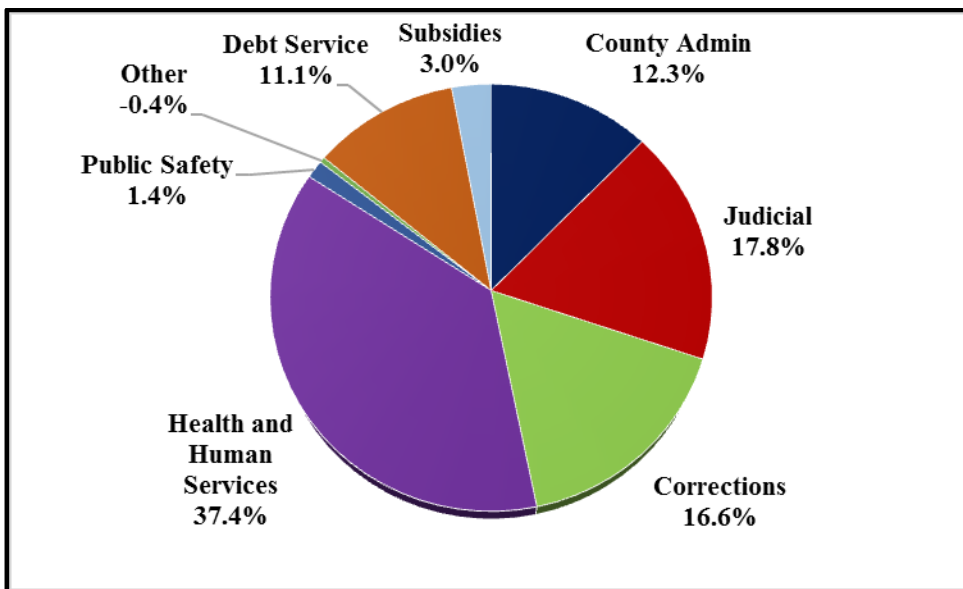
PROPOSED 2019 BUDGET

GENERAL FUND

Operating Revenues



Operating Expenditures By Function



General Fund Highlights

Revenues
\$420,162,847

Expenditures
\$420,088,398

Ending Fund Balance
\$88,567,018

2019 Real Estate Tax (RET) Millage Rate Unchanged from 2018:
County (3.459)
MCCC (0.39)

Average Single Family Home with \$333,700 market value pays \$588 of County RET in 2019

GENERAL FUND BUDGET SUMMARY

BUDGET SUMMARY	2018 Budget	2018 Projected	Proposed 2019 Budget
Real Estate Valuation (Billions)	\$ 60.490	\$ 60.490	\$ 60.644
General Fund Operating Tax Rate (Mills)	3.459	3.459	3.459
Net Current Taxes	200,446,000	203,420,000	206,301,125
Montgomery County Community College Tax Rate (Mills)	0.39	0.39	0.39
Net Current Taxes	-	-	-
Prior Year Taxes	<u>5,000,000</u>	<u>3,168,000</u>	<u>3,450,000</u>
Total Real Estate Taxes	205,446,000	206,588,000	209,751,125
Departmental & Other Revenue	59,209,362	58,901,079	58,307,938
Grant Revenue	<u>142,532,059</u>	<u>142,233,881</u>	<u>152,103,784</u>
Total Revenues	407,187,421	407,722,960	420,162,847
Fund Balance January 1	<u>63,509,817</u>	<u>84,320,629</u>	<u>88,492,569</u>
Total Revenues and Balance Appropriation	470,697,238	492,043,589	508,655,416
Total Expenditures	403,435,032	403,551,020	420,088,398
Annual Operating Surplus	3,752,389	4,171,940	74,449
Fund Balance December 31	<u><u>\$ 67,262,206</u></u>	<u><u>\$ 88,492,569</u></u>	<u><u>\$ 88,567,018</u></u>
Fund Balance as a Percentage of Revenues	16.5%	21.7%	21.1%

GENERAL FUND DEPARTMENTAL REVENUES

DEPARTMENT	2018 Budget	2018 Projected	Proposed 2019 Budget
Adult Probation*	\$ 2,357,030	\$ 2,365,801	\$ 2,325,801
Aging and Adult Services	2,270,000	1,697,000	471,000
Assets and Infrastructure	2,441,065	2,406,435	2,449,058
Board of Assessment	125,000	150,000	150,000
Children and Youth	460,500	468,000	475,000
Clerk of Courts	4,955,000	4,805,500	4,348,063
Conservation District	730,768	821,133	821,133
Coroner	438,147	501,085	458,400
Correction Facility	2,582,296	2,670,975	2,668,965
Courts	552,021	271,650	548,654
District Attorney	134,121	115,614	137,000
District Justices	2,550,000	2,551,714	2,550,000
Domestic Relations	5,985,630	5,825,000	6,241,533
Drug And Alcohol Programs	220,000	202,599	205,000
Driving Under the Influence Administration*	-	-	-
Health Department	1,608,363	1,634,838	1,698,167
Information Technology Solutions	70,000	-	80,000
Juvenile Probation	377,500	365,814	365,814
Law Library	23,000	23,000	23,000
Mental Health Programs	820,000	1,167,768	866,000
Planning Commission	1,280,014	1,286,800	1,318,251
Prothonotary	4,452,646	4,201,443	4,183,707
Public Defender	42,000	42,000	42,000
Public Safety	2,149,927	1,606,307	1,991,039
Purchasing	850	-	500
Recorder of Deeds	6,378,000	6,178,000	6,080,000
Register of Wills	2,730,000	2,925,000	2,925,000
Sheriff	3,332,530	3,383,530	3,394,530
Tax Claim Bureau	3,480,000	3,160,000	3,246,500
Treasurer	430,900	447,690	478,000
Youth Centers	100	100	100
Other Department Revenue	3,063,954	5,595,583	3,104,023
	<u>\$ 56,041,362</u>	<u>\$ 56,870,379</u>	<u>\$ 53,646,238</u>
<u>OTHER REVENUE</u>			
Interest	600,000	1,500,000	1,600,000
Recoverable Expenditures	1,865,000	-	2,506,000
Receipts in Lieu of Taxes	678,000	530,700	530,700
Bail Recovery	25,000	-	25,000
	<u>\$ 3,168,000</u>	<u>\$ 2,030,700</u>	<u>\$ 4,661,700</u>
Total Departmental and Other Revenue	<u>\$ 59,209,362</u>	<u>\$ 58,901,079</u>	<u>\$ 58,307,938</u>

*In 2018, the County consolidated the Driving Under the Influence budget with the Adult Probation budget.

GENERAL FUND DEPARTMENTAL GRANT REVENUES

DEPARTMENT	2018 Budget	2018 Projected	Proposed 2019 Budget
Aging and Adult Services	\$ 15,967,800	\$ 15,831,996	\$ 16,426,100
Assets and Infrastructure	588,771	-	600,000
Children and Youth	23,700,351	23,545,415	25,880,471
Community Connections	229,169	157,700	157,100
Courts Admin	1,210,157	1,210,157	1,203,157
Day Care	30,017,484	30,660,053	33,588,280
District Attorney	486,250	386,650	487,342
Drug and Alcohol	4,676,679	5,578,267	6,443,125
Drug Court	200,000	150,000	200,000
Health Department	5,846,986	5,541,340	5,163,361
Juvenile Probation	7,309,389	5,784,889	6,394,639
Behavioral Health	48,176,027	49,134,080	50,765,063
Planning	231,750	238,696	249,500
Public Safety	537,046	496,020	886,549
Register of Wills	65,000	100,000	80,000
Pennsylvania Utility Realty Tax	210,000	210,000	210,000
Youth Centers	3,054,200	3,126,359	3,298,359
Other Grant Revenue	25,000	82,259	70,738
	<u>\$ 142,532,059</u>	<u>\$ 142,233,881</u>	<u>\$ 152,103,784</u>

GENERAL FUND DEPARTMENTAL EXPENDITURES

DEPARTMENT	2018 Adopted Budget	2018 Projected	Proposed 2019 Budget
Commissioners	\$ 3,053,877	\$ 2,859,921	\$ 3,329,958
Assets and Infrastructure*	6,292,392	6,347,945	13,559,151
Board Of Assessment Appeals	3,444,257	3,380,491	3,486,113
Controller	2,025,953	1,763,870	1,971,269
Security	1,286,980	1,383,169	1,354,301
Commerce	2,048,814	1,971,307	2,145,726
Human Resources	1,011,291	945,383	980,592
Information Technology Solutions	7,301,392	7,190,339	7,402,312
Planning Commission	4,363,166	4,355,076	4,430,340
Public Defender	4,821,996	5,134,840	5,570,050
Purchasing	778,367	848,198	797,324
Recorder of Deeds	1,600,480	1,475,133	1,585,850
Tax Collector's Fees	1,618,000	1,618,000	1,490,000
Tax Claim Bureau	1,009,232	966,620	1,084,793
Treasurer	734,011	682,612	714,034
Voter Services	2,244,449	2,230,797	2,312,755
<i>Total County Administration</i>	<u>43,634,657</u>	<u>43,153,701</u>	<u>52,214,568</u>
<u>Judicial</u>			
Clerk of Courts	2,631,017	2,491,400	2,571,095
Coroner	1,730,888	1,922,547	1,770,581
Courts and Drug Court	17,977,955	18,964,365	18,244,835
Court Appointed Fees	1,116,000	1,725,000	1,196,000
District Attorney	17,127,511	17,483,299	17,151,997
District Justices	10,203,354	10,442,045	10,274,012
Domestic Relations	8,597,929	8,337,052	8,688,463
Jury Board	623,388	604,238	653,351
Law Library	756,544	751,982	812,880
Prothonotary	2,126,980	2,150,167	2,159,960
Register of Wills	1,245,385	1,259,799	1,225,706
Sheriff and Central Processing	9,985,318	10,069,411	10,708,972
<i>Total Judicial</i>	<u>74,122,269</u>	<u>76,201,305</u>	<u>75,457,852</u>
<u>Corrections</u>			
Adult Probation	10,100,984	9,894,077	10,464,333
Juvenile Probation	5,304,594	5,208,267	5,310,384
Child Care - Delinquent	9,932,794	9,921,180	9,889,500
Driving Under the Influence	-	-	-
Correction Facility	39,609,349	39,732,942	39,800,692
Youth Detention Center	4,722,275	4,527,294	4,916,745
<i>Total Corrections</i>	<u>69,669,996</u>	<u>69,283,760</u>	<u>70,381,654</u>
<u>Human Services</u>			
Aging and Adult Services	20,201,544	18,290,480	18,880,325
Children and Youth Admin	13,396,724	13,171,604	14,248,403
Child Care-Dependent	17,160,330	17,343,346	18,361,815
Day Care	30,157,035	30,267,134	33,780,878
Drug and Alcohol Programs	5,060,471	5,792,071	6,778,871
Behavioral Health Programs	50,830,054	51,252,183	53,325,519
Health Department	10,030,076	9,661,377	10,155,111

*In 2019, the County reclassified internal rent expense from Assets & Infrastructure to Internal Rent

GENERAL FUND DEPARTMENTAL EXPENDITURES

DEPARTMENT	2018 Adopted Budget	2018 Projected	Proposed 2019 Budget
Community Connections	229,169	157,700	207,223
Youth Shelter Center	1,450,200	1,799,631	1,573,012
Parkhouse and Assisted Living	459,000	455,000	284,000
Veterans Affairs	575,235	606,523	556,073
Total Human Services	149,549,838	148,797,049	158,151,230
Public Safety	5,407,306	4,556,188	5,839,882
Total Public Safety	5,407,306	4,556,188	5,839,882
<u>Other</u>			
Insurance	1,755,000	1,700,000	2,000,000
Debt Services	45,312,607	45,280,726	46,882,437
Reduction in Staff Complement	(2,750,000)	-	(1,582,000)
Tax Refunds And Appraisals	1,000,000	1,000,000	400,000
Legal and Professional Fees	250,000	250,000	250,000
Non Contractual Wages	2,234,193	-	2,400,000
Internal Rent*	-	-	(7,723,278)
Miscellaneous	2,674,684	2,687,829	2,854,844
Total Other	50,476,484	50,918,555	45,482,003
<u>Transfers To Other Funds</u>			
Emergency Communications	1,779,076	1,779,076	3,438,558
Total Transfers	1,779,076	1,779,076	3,438,558
Subsidies*	8,795,406	8,861,386	9,122,651
Total Subsidies	8,795,406	8,861,386	9,122,651
Total General Fund Expenditures	\$ 403,435,032	\$ 403,551,020	\$ 420,088,398

*In 2019, the County reclassified internal rent expense from Assets & Infrastructure to Internal Rent

GENERAL FUND EXPENDITURES BY MAJOR CATEGORY

MAJOR EXPENDITURE CATEGORY	2018 Budget	Proposed 2019 Budget
Full-time Wages	\$ 124,055,330	\$ 131,316,186
Part-time Wages	4,263,154	4,294,394
Employee Benefits		
Medical, Dental, Long Term Disability	28,996,063	28,653,953
Social Security	9,352,548	9,309,851
Pension	8,178,895	8,421,460
Life Insurance, Unemployment, and Workers	1,742,142	1,253,484
Unused Leave Time	1,442,615	1,436,029
Tuition Reimbursement Program	158,930	158,207
	<hr/>	<hr/>
Subtotal	49,871,193	49,232,984
Supplies/Maintenance/Training	11,248,246	10,962,625
Contracted Services	139,425,807	146,311,266
Equipment	1,439,062	1,501,439
Utilities	3,747,320	3,689,123
Debt Service	45,246,150	46,872,187
Subsidies/Earmarks*	9,413,552	11,345,786
Other	14,725,218	14,562,408
	<hr/>	<hr/>
Total	\$ 403,435,032	\$ 420,088,398
	<hr/>	<hr/>

HEALTH CHOICES FUND	2018 Budget	Proposed 2019 Budget
<u>Revenues</u>		
Commonwealth of Pennsylvania Grant	\$ 140,000,000	\$ 165,115,500
Total Revenues	140,000,000	165,115,500
Cash Balance January 1	-	-
Total Revenues and Balance	140,000,000	165,115,500
<u>Expenditures</u>		
Contracted Services	116,693,388	134,993,856
Salaries and Wages	965,724	1,368,887
Operational Expenditures	18,676,332	26,161,308
Employee Benefits and Indirect Costs	264,636	264,042
Total Expenditures	136,600,080	162,788,093
Unappropriated Balance	3,399,920	2,327,407
Total Expenditures and Balance	\$ 140,000,000	\$ 165,115,500

EMERGENCY DISPATCH SERVICES (911 FUND)	2018 Budget	Proposed 2019 Budget
<u>Revenues</u>		
Wireless and Land Line Fees	\$ 15,228,980	\$ 14,386,956
General Fund Subsidy	1,779,076	3,577,764
Grants	388,000	-
Total Revenues	17,396,056	17,964,720
Cash Balance January 1	-	-
Total Revenues and Balance	17,396,056	17,964,720
<u>Expenditures</u>		
Salaries and Wages	9,760,783	10,429,169
Operational Expenditures	4,416,871	4,248,158
Employee Benefits	3,218,402	3,287,393
Equipment Upgrades	-	-
Total Expenditures	17,396,056	17,964,720
Unappropriated Balance	-	-
Total Expenditures and Balance	\$ 17,396,056	\$ 17,964,720

LIQUID FUELS TAX FUND	2018 Budget	Proposed 2019 Budget
<u>Revenues</u>		
Commonwealth of Pennsylvania	\$ 1,737,432	\$ 1,870,475
County Motor Vehicle Registration Fee*	-	-
Other	120,800	117,800
Total Revenues	<u>1,858,232</u>	<u>1,988,275</u>
Cash Balance January 1	<u>46,702</u>	<u>-</u>
Total Revenues and Balance	<u><u>1,904,934</u></u>	<u><u>1,988,275</u></u>
<u>Expenditures</u>		
Salaries and Wages	617,780	649,108
Maintenance of Roads and Bridges	1,015,832	902,411
Employee Benefits	271,322	282,269
Total Expenditures	<u>1,904,934</u>	<u>1,833,788</u>
Unappropriated Balance	<u>-</u>	<u>154,487</u>
Total Expenditures and Balance	<u><u>\$ 1,904,934</u></u>	<u><u>\$ 1,988,275</u></u>

MOTOR VEHICLE REGISTRATION FUND	2018 Budget	Proposed 2019 Budget
<u>Revenues</u>		
County Motor Vehicle Registration Fee	\$ 3,300,000	\$ 2,800,000
Total Revenues	<u>3,300,000</u>	<u>2,800,000</u>
Cash Balance January 1	<u>3,300,000</u>	<u>1,839,780</u>
Total Revenues and Balance	<u><u>6,600,000</u></u>	<u><u>4,639,780</u></u>
<u>Expenditures</u>		
County Transportation Improvement Program	1,000,000	1,000,000
Maintenance of Roads and Bridges	2,000,000	2,000,000
Debt Service	610,400	611,655
Total Expenditures	<u>3,610,400</u>	<u>3,611,655</u>
Unappropriated Balance	<u>2,989,600</u>	<u>1,028,125</u>
Total Expenditures and Balance	<u><u>\$ 6,600,000</u></u>	<u><u>\$ 4,639,780</u></u>

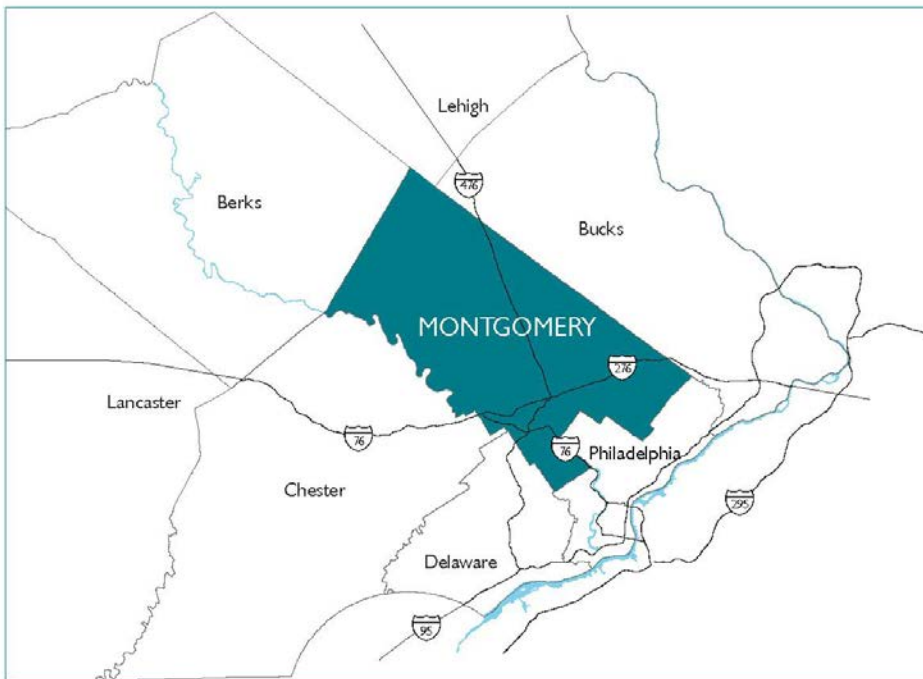
SELF INSURANCE FUND	2018 Budget	Proposed 2019 Budget
<u>Revenues</u>		
General Fund Appropriation	\$ 200,000	\$ 500,000
Settlements and Premium Adjustments	50,000	50,000
Interest	2,000	2,000
Total Revenues	<u>252,000</u>	<u>552,000</u>
Cash Balance January 1	<u>698,000</u>	<u>300,000</u>
Total Revenues and Balance	<u><u>950,000</u></u>	<u><u>852,000</u></u>
<u>Expenditures</u>		
Claims	800,000	800,000
Trustee and Legal Fees	20,000	20,000
General Administration	<u>30,000</u>	<u>30,000</u>
Total Expenditures	850,000	850,000
Unappropriated Balance	<u>100,000</u>	<u>2,000</u>
Total Expenditures and Balance	<u><u>\$ 950,000</u></u>	<u><u>\$ 852,000</u></u>

MONTGOMERY COUNTY COMMUNITY COLLEGE FUND	2018 Budget	Proposed 2019 Budget
<u>Revenues</u>		
Real Estate Taxes	\$ 22,758,200	\$ 22,928,000
Total Revenues	<u>22,758,200</u>	<u>22,928,000</u>
Cash Balance January 1	<u>-</u>	<u>-</u>
Total Revenues and Balance	<u><u>22,758,200</u></u>	<u><u>22,928,000</u></u>
<u>Expenditures</u>		
Transfer to Montgomery County Community College	<u>22,758,200</u>	<u>22,928,000</u>
Total Expenditures	22,758,200	22,928,000
Unappropriated Balance	<u>-</u>	<u>-</u>
Total Expenditures and Balance	<u><u>\$ 22,758,200</u></u>	<u><u>\$ 22,928,000</u></u>

PROPOSED 2019 BUDGET

SUPPLEMENTAL

INFORMATION



Montgomery County Statistics

Population

826,075

(U.S. Census

Estimate July 2017)

Area

487 Square

Miles

Total Market Valuation of Real Estate

\$119 Billion

County Bridges

131

County Roads

75 miles

Unemployment Rate

(as of Sept 2018)

County

3.2%

Pennsylvania

4.1%

COUNTY OF MONTGOMERY, PENNSYLVANIA
MISCELLANEOUS STATISTICS
2019 Proposed Budget
Information as of December 31, 2017

Date founded:	1784		
Form of government:	County		
Area:	487 square miles		
Number of Municipalities:	38 Townships 24 Boroughs		
Miles of roads:	75 - County		
County bridges:	131		
Airports:	6		
Passenger Rail Stations:	41		
Fire / ambulance protection:	100 Fire Stations 76 Ambulance and EMS Stations		
Police protection:	50 Municipal Police Departments 2 State Police Barracks 1 County Detective		
Hospitals and medical centers:	18		
Number of school districts:	23		
Number of colleges:	20		
Major county parks:	<u>Park</u>	<u>Acres</u>	<u>Trail Miles</u>
	Central Perkiomen Valley Park	800	19
	Green Lane Park	3,400	25
	Lock 60 at the Schuylkill Canal Park	-	5
	Lorimer Park	230	5.4
	Lower Perkiomen Valley Park	107	-
	Norristown Farm Park	690	8
	Upper Schuylkill Valley Park	15	-
County employees:	2,485 - Full-time 364 - Part-time		
Public libraries:	36		
Registered voters:	555,334		

COUNTY OF MONTGOMERY, PENNSYLVANIA
PROPERTY TAX LEVIES AND COLLECTIONS
2019 Proposed Budget
Information as of December 31, 2017

Year	Total Tax Levy	Current tax Collections	Percent of Levy Collected	Delinquent Tax Collections	Total Tax Collections	Total Tax Collections to Tax Levy	Outstanding Delinquent Taxes	Percent of Delinquent Taxes to Tax Levy
2008	157,057,702	150,308,647	95.7	4,692,942	155,001,589	98.7	4,277,281	2.7
2009	157,735,700	150,947,149	95.7	6,586,925	157,534,074	99.9	4,088,118	2.6
2010	157,900,437	151,400,359	95.9	5,558,755	156,959,114	99.4	3,841,077	2.4
2011	157,777,524	152,573,530	96.7	4,052,609	156,626,139	99.3	3,974,063	2.5
2012	184,413,355	178,083,740	96.6	3,111,437	181,195,177	98.3	4,755,359	2.6
2013	185,209,756	178,107,747	96.2	5,206,706	183,314,453	99.0	4,707,378	2.5
2014	186,493,180	179,765,119	96.4	4,901,541	184,666,660	99.0	4,644,677	2.5
2015	187,658,793	180,366,428	96.1	5,136,208	185,502,636	98.9	4,323,762	2.3
2016	207,211,277	199,860,434	96.5	3,836,608	203,697,042	98.3	1,663,590	0.8
2017	208,926,445	201,417,606	96.4	4,103,488	205,521,094	98.4	4,317,751	2.1

COUNTY OF MONTGOMERY, PENNSYLVANIA
PRINCIPAL TAXPAYERS
2019 Proposed Budget
Information as of December 31, 2017

Business	Type of Business	2017 Assessment			2008 Assessment		
		Assessed Valuation	Rank	% of Total Assessed Valuation	Assessed Valuation	Rank	% of Total Assessed Valuation
Simons Properties	Commercial Real Estate	\$ 553,568,220	1	0.92%			
Merck & Co., Inc.	Pharmaceuticals	527,970,490	2	0.88%	\$ 564,746,120	1	0.98%
Neilson-Sunderland Partnership	Real Estate Investment	248,074,030	3	0.41%			
Brandywine Operating Partnership	Real Estate and Investment Services	192,268,350	4	0.32%	244,414,148	5	0.43%
Tower Bridge Associates	Financial Advisors	190,741,925	5	0.32%			
Wyeth / Pfizer	Pharmaceuticals	185,832,820	6	0.31%	185,804,190	6	0.32%
RV of 1 LP	Real Estate Investment	162,743,970	7	0.27%			
The Westover Companies	Property Management	142,642,220	8	0.24%			
Johnson and Johnson	Pharmaceuticals and Medical Devices	126,750,130	9	0.21%			
GlaxoSmithKline LLC	Pharmaceuticals	120,766,923	10	0.20%	251,356,720	4	0.44%
Total Principal Taxpayers 2016		<u>\$ 2,451,359,078</u>		<u>4.08%</u>			
King of Prussia Associates	Commercial Real Estate				389,300,300	2	0.68%
Liberty Properties	Real Estate Investment				369,320,380	3	0.64%
Pulver - Tower Bridge Associates	Real Estate Developer				144,712,990	7	0.25%
Guntram Weissenberger	Real Estate Developer				129,136,220	8	0.23%
A.C.T.S, Inc.	Retirement Communitis				108,888,260	9	0.19%
Montgomeryville Associates	Real Estate Agency				104,442,480	10	0.18%
Total Principal Taxpayers 2007					<u>\$ 2,492,121,808</u>		<u>4.34%</u>

COUNTY OF MONTGOMERY, PENNSYLVANIA
ASSESSED VALUE AND ESTIMATED MARKET VALUE OF TAXABLE PROPERTY
2019 Proposed Budget
Information as of December 31, 2017

Year	Residential	Commercial	Farm	Industrial	Total Taxable Assessed Value	Exempt	Total Direct Tax Rate	Estimated Actual Market Value	Assessed Value as a Percent
2008	42,529,062,250	13,048,555,830	249,647,015	2,096,179,993	\$ 57,923,445,088	6,203,512,385	2.695	107,067,366,152	54.1
2009	42,840,931,718	13,101,986,082	264,978,775	2,095,280,483	\$ 58,303,177,058	6,352,174,735	2.695	103,742,307,932	56.2
2010	42,959,085,243	13,062,499,721	269,507,925	2,070,425,829	\$ 58,361,518,718	6,543,143,805	2.695	100,450,118,275	58.1
2011	43,028,101,650	13,059,462,086	274,369,045	2,061,968,804	\$ 58,423,901,585	6,603,652,996	2.695	94,080,356,820	62.1
2012	43,088,082,252	12,891,230,293	277,940,595	2,035,650,713	\$ 58,292,903,853	6,734,524,456	3.152	92,089,895,502	63.3
2013	43,232,428,013	13,003,918,743	309,645,365	1,992,772,589	\$ 58,538,764,710	6,871,867,986	3.152	101,806,547,322	57.5
2014	43,447,113,902	13,187,912,715	312,411,055	1,990,183,258	\$ 58,937,620,930	6,901,141,321	3.152	104,871,211,619	56.2
2015	43,624,943,735	13,413,497,080	313,196,595	1,989,969,213	\$ 59,341,606,623	6,838,349,055	3.152	105,590,047,372	56.2
2016	43,817,422,923	13,531,318,200	318,473,955	1,978,935,448	\$ 59,646,150,526	6,940,283,775	3.459	110,251,664,558	54.1
2017	44,025,102,509	13,727,566,541	317,867,335	1,950,615,369	\$ 60,021,151,754	6,984,007,188	3.849	117,919,748,043	50.9

**COUNTY OF MONTGOMERY, PENNSYLVANIA
REAL ESTATE ASSESSMENT SUMMARY
2019 Proposed Budget
Information as of November 13, 2018**

Montgomery County Land Use	Total Parcels	Net Assessed Value	Average Assessed Value	Median Assessed Value	Average Estimated Market Value	Median Estimated Market Value	County Real Estate Tax	Percent of Real Estate Tax
Taxable Properties								
Apartments ¹	676	\$ 2,258,403,006	\$ 3,340,833	\$ 639,275	\$ 6,563,522	\$ 1,255,943	\$ 7,811,816	3.72%
Commercial/Industrial	12,715	12,409,985,432	976,011	234,780	1,917,508	461,257	42,926,140	20.46%
Hospital & Medical Taxable	19	69,806,875	3,674,046	1,597,620	7,218,165	3,138,743	241,462	0.12%
Institutional Taxable	278	710,621,554	2,556,193	355,895	5,021,989	699,204	2,458,040	1.17%
Land Commercial/Industrial	1,610	170,841,390	106,113	30,520	208,473	59,961	590,940	0.28%
Land Residential	11,016	259,314,983	23,540	4,650	46,247	9,136	896,971	0.43%
Multiple Family Residential	7,587	1,228,143,416	161,875	125,980	318,025	247,505	4,248,148	2.03%
Other	6,024	600,825,491	99,739	6,625	195,950	13,016	2,078,255	0.99%
Public Utilities Taxable	126	51,733,280	410,582	28,240	806,644	55,481	178,945	0.09%
Single Family Dwelling	252,472	42,884,937,293	169,860	142,860	333,714	280,668	148,338,998	70.72%
Total	292,523	\$ 60,644,612,720	\$ 207,316	\$ 139,560	\$ 382,774	\$ 257,967	\$ 209,769,715	100.00%
Tax Exempt Properties								
Government and Public Utilities	885	\$ 197,960,700	\$ 223,684	\$ 46,590	\$ 439,459	\$ 91,532	0	0%
Hospital and Medical	98	674,412,410	6,881,759	399,735	13,520,156	785,334	0	0%
Institutional	2,505	4,407,443,737	1,759,459	247,710	3,456,697	486,660	0	0%
Other	5,709	1,986,781,963	348,009	49,000	683,711	96,267	0	0%
Total	9,197	7,266,598,810	\$ 790,105	\$ 78,970	\$ 1,552,270	\$ 155,147	0	0%

1. Total number of apartment units is 42,811.

Source: Montgomery County Board of Assessment

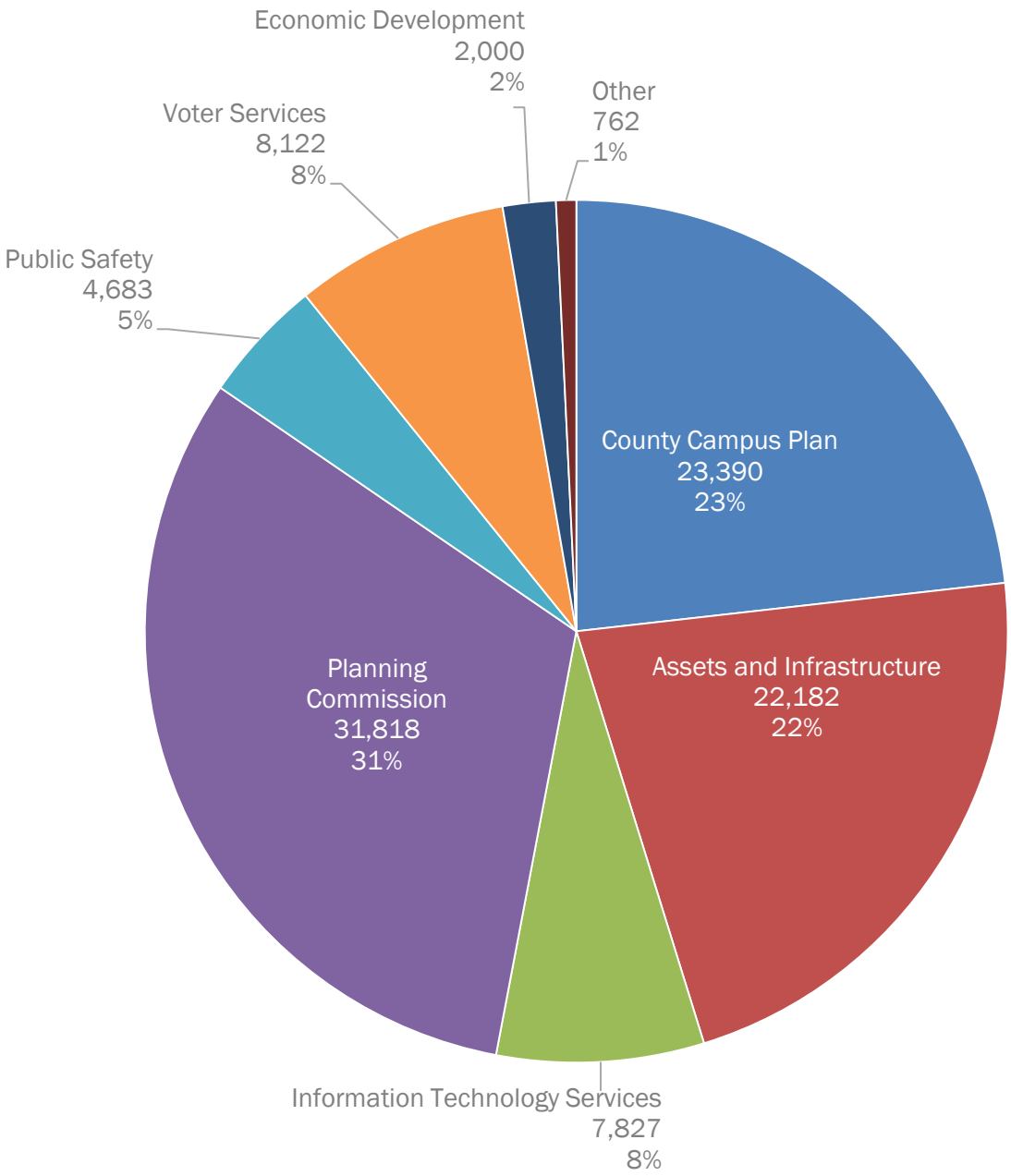
Single Family Residential Housing Summary

Property Market Value	Total Parcels	Percent of Total Single Family Parcels	Average Assessed Value	Average Estimated Market Value	Average County Real Estate Tax*	Average MCCC Real Estate Tax*
Over \$828,000	7,381	2.92%	\$ 640,510	\$ 1,258,369	\$ 2,216	\$ 250
\$414,000 - \$828,000	45,094	17.86%	277,638	545,459	960	108
Under \$414,000	199,997	79.22%	128,189	251,846	443	50
Total	252,472	100.00%	\$ 169,860	\$ 333,714	\$ 588	\$ 66

*Montgomery County General Fund Real Estate Tax at 3.459 mills and Montgomery County Community College (MCCC) at 0.39 mills

PROPOSED 2019 CAPITAL IMPROVEMENT PLAN

2019 Capital Improvement Plan by Department
(all funds, in thousands)



Capital Improvement Plan Highlights

Total 2019 Capital Budget
\$100,784,000

2019 Capital Grant Revenue Budget
\$45,043,000

2019 County Capital Funds Budget
\$55,741,000

Capital Improvement Plan 2019-2023 (PROPOSED)

in thousands

Project Summary

	Funding	FY19	FY20	FY21	FY22	FY23	FY19-20	FY19-23
CAPITAL PLAN TOTAL:	County	55,741	65,460	86,669	185,633	123,178	121,200	516,681
	Revenue	45,043	65,384	64,666	31,721	27,834	110,427	234,649
	Total:	100,784	130,844	151,335	217,355	151,012	231,627	751,329
County Campus Plan	County	23,390	27,202	73,570	171,218	110,637	50,592	406,017
	Revenue	0	0	0	0	0	0	0
	Total:	23,390	27,202	73,570	171,218	110,637	50,592	406,017
Campus Plan - Justice Center	County	11,790	15,432	71,480	162,608	102,907	27,222	364,217
Campus Plan - OMP Re-Skin	County	11,600	11,770	0	0	0	23,370	23,370
Campus Plan - Security Upgrades to OMP	County	0	0	0	0	0	0	0
Campus Plan - Ancillary Parking	County	0	0	2,090	8,610	7,730	0	18,430
Assets and Infrastructure	County	4,020	12,104	371	808	2,949	16,123	20,251
	Revenue	18,162	29,592	26,847	10,658	8,522	47,754	93,782
	Total:	22,182	41,696	27,218	11,466	11,471	63,877	114,032
Public Property	County	3,398	5,551	100	50	50	8,948	9,148
	Revenue	0	0	0	0	0	0	0
	Total:	3,398	5,551	100	50	50	8,948	9,148
Parking Garage Sprinkler Repair	County	250	250	0	0	0	500	500
Upgrade various facility lights to LED	County	0	28	0	0	0	28	28
Asset Inventory for PP, PTHS	County	600	0	0	0	0	600	600
Willow Grove Building Improvements	County	125	0	0	0	0	125	125
County Owned Property Improvements	County	140	110	0	0	0	250	250
OMP Infrastructure Improvements	County	294	0	0	0	0	294	294
Renovation of JPO Parking Lot	County	0	32	0	0	0	32	32
Renovation of Peter Wentz Shop	County	18	0	0	0	0	18	18
Renovation of Historic Prison	County	250	0	0	0	0	250	250
Public Property new vehicles	County	100	46	0	0	0	146	146
EOC Warehouse and Maint Facility	County	1,070	5,000	0	0	0	6,070	6,070
Renovation of DeKalb Lot	County	0	35	0	0	0	35	35
Retrofit Fleet Bay for DA Forensics	County	0	0	50	0	0	0	50
Voters Warehouse Renovation	County	20	0	0	0	0	20	20
Emergency Capital Needs	County	500	50	50	50	50	550	700
Courthouse Infrastructure Improvements	County	16	0	0	0	0	16	16
Public library floor replacement	County	15	0	0	0	0	15	15

Capital Improvement Plan 2019-2023 (PROPOSED)

in thousands

Project Summary

	Funding	FY19	FY20	FY21	FY22	FY23	FY19-20	FY19-23
Parks Trails Historic Sites								
	County	-1,388	5,602	2,230	129	199	4,214	6,772
	Revenue	5,930	100	0	0	0	6,030	6,030
	Total:	4,542	5,702	2,230	129	199	10,244	12,802
Mill Grove Visitor Cntr / House Barn	County	(3,255)	0	0	0	0	-3,255	-3,255
Mill Grove Visitor Cntr / House Barn	Revenue	5,730	0	0	0	0	5,730	5,730
Mill Grove Renovation	County	97	75	0	0	0	172	172
Central Perkiomen Valley renovations	County	0	55	0	0	0	55	55
Renovation of Green Lane Facilities	County	152	50	100	0	0	202	302
Renovation of Lock 60 Facilities	County	60	90	0	0	0	150	150
Renovation of Lorimer Park	County	100	285	0	0	0	385	385
Renovation of LPV Facilities	County	30	45	0	0	0	75	75
Ranger and Maint Building -LPVP	County	325	325	0	0	0	650	650
Replacement of NFP Bridge 1502	County	40	300	0	0	0	340	340
Construction of NFP park entrance	County	0	80	500	0	0	80	580
Replacement of NFP Hospital Bridge	County	50	300	0	0	0	350	350
Renovation of Norristown Farm Park	County	150	1,000	850	0	100	1,150	2,100
Renovation of PGM Facilities	County	0	25	0	0	0	25	25
Upgrade Pennypacker Mills facilities	County	80	525	500	0	0	605	1,105
IT infrastructure upgrades	County	104	75	0	0	0	179	179
PTSH Vehicles	County	304	212	180	129	99	516	924
Renovation of Peter Wentz Farm Park	County	200	575	0	0	0	775	775
PTHS Trail and Site Upgrades	County	55	405	0	0	0	460	460
Upgrade Sunrise Mills facilities	County	100	600	100	0	0	700	800
Upper Schuylkill Valley Park renovations	County	120	225	0	0	0	345	345
Permanent Restroom Construction	County	0	255	0	0	0	255	255
Develop trail btw L60 and USVP	County	(100)	100	0	0	0	0	0
Develop trail btw L60 and USVP	Revenue	200	100	0	0	0	300	300
Roads & Bridges								
	County	2,010	951	(1,959)	629	2,700	2,961	4,331
	Revenue	12,232	29,492	26,847	10,658	8,522	41,724	87,752
	Total:	14,242	30,443	24,888	11,287	11,222	44,685	92,082
Bergey Mill Bridge 146	Revenue	125	125	1,120	2,800	0	250	4,170
Church Road Bridge	County	106	1	0	0	0	107	107
Camp Wawa Bridge 150	Revenue	188	622	1,680	0	0	810	2,490
Davis Grove Bridge 119	Revenue	156	1,018	0	0	0	1,174	1,174
Deep Creek Bridge 260	Revenue	12	0	0	0	0	12	12
Easton Road Bridge 268	Revenue	396	0	0	0	0	396	396
Fetter Mill Road Bridge 27	County	0	(1,413)	(736)	(71)	0	-1,413	-2,221
Fetter Mill Road Bridge 27	Revenue	801	2,413	736	71	0	3,214	4,022
Fruitville Road Bridge	Revenue	245	350	380	463	6,146	595	7,584
Hedrick Road Bridge 217	Revenue	65	440	0	0	0	505	505

Capital Improvement Plan 2019-2023 (PROPOSED)

in thousands

Project Summary

	Funding	FY19	FY20	FY21	FY22	FY23	FY19-20	FY19-23
Henry Road Bridge 274	Revenue	58	573	0	0	0	631	631
Keim Street Bridge 190	Revenue	1,687	8,926	8,926	0	0	10,613	19,539
King Road Bridge 294	Revenue	360	0	0	0	0	360	360
Luthern Road Bridge 163	Revenue	98	1,176	0	0	0	1,274	1,274
Mill Creek Road Bridge 6	Revenue	100	138	280	840	0	238	1,358
Moreland Ave Bridge	County	180	1,613	(1,923)	0	0	1,793	-130
Moreland Ave Bridge	Revenue	0	0	3,023	0	0	0	3,023
Morris Road Bridge 8	Revenue	366	0	0	0	0	366	366
Moyer Road Bridge 262	Revenue	75	2,866	1,845	0	0	2,941	4,786
Old Gravel Pike Bridge 101	Revenue	115	335	560	0	0	450	1,010
Old Reading Pike Bridge 243	Revenue	64	0	0	0	0	64	64
Old Reading Pike Bridge 243 - PUC	County	68	0	0	0	0	68	68
Paper Mill Road Bridge 206	Revenue	44	0	0	0	0	44	44
Rices Mill Road Bridge 56	Revenue	132	116	297	1,120	0	248	1,665
Rostkowski Road Bridge 296	Revenue	1,019	292	0	0	0	1,311	1,311
Rupert Road Bridge 122	Revenue	113	0	0	0	0	113	113
Sterigere St Bridge 177	Revenue	700	1,344	0	0	0	2,044	2,044
Stump Road Bridge 162	Revenue	178	847	280	0	0	1,025	1,305
West Valley Green Road Bridge 59	Revenue	800	200	275	1,020	2,376	1,000	4,671
Waverly Road Bridge 275	Revenue	200	300	1,450	0	0	500	1,950
Butler Pike Bridge 83A	Revenue	250	1,325	1,250	0	0	1,575	2,825
Ludwig Road Bridge 207	Revenue	923	110	0	0	0	1,033	1,033
Morden Road Bridge 44	Revenue	200	300	1,120	1,814	0	500	3,434
Plymouth Road Bridge	Revenue	200	125	865	530	0	325	1,720
Engineering consultant for Roads & Bridges	County	770	600	600	600	600	1,370	3,170
Roberts Road Bridge 145	Revenue	100	1,320	0	0	0	1,420	1,420
Swamp Pike Bridge 166	Revenue	187	1,201	0	0	0	1,388	1,388
Swamp Road Bridge 172	Revenue	225	965	530	0	0	1,190	1,720
New RB Maintenance Facility	County	316	0	0	0	0	316	316
Improvements to Facility Yards	County	50	50	0	0	0	100	100
Miscellaneous Unanticipated Projects	County	100	100	100	100	100	200	500
Annual road repaving cycle	County	0	0	0	0	2,000	0	2,000
Annual road repaving cycle	Revenue	2,000	2,000	2,000	2,000	0	4,000	8,000
Roads crew vehicle replacements	Revenue	50	65	230	0	0	115	345
Drainage solution for Vistiin property	County	420	0	0	0	0	420	420

Capital Improvement Plan 2019-2023 (PROPOSED)

in thousands

Project Summary

	Funding	FY19	FY20	FY21	FY22	FY23	FY19-20	FY19-23
Information Technology Services								
	County	7,827	10,044	6,195	5,495	4,645	17,871	34,206
	Revenue	0	0	0	0	0	0	0
	Total:	7,827	10,044	6,195	5,495	4,645	17,871	34,206
Bandwidth upgrade for cloud svcs	County	29	29	0	0	0	58	58
County wide customer system	County	750	700	700	500	500	1,450	3,150
County Electronic Doc Mgmt	County	200	1,000	1,000	1,000	500	1,200	3,700
MCHD Electronic Medical Records	County	0	1,000	0	0	0	1,000	1,000
Capital Equipment upgrade	County	100	100	100	100	100	200	500
Fiber and ISP connectivity	County	400	400	400	400	400	800	2,000
County financial system upgrade	County	607	0	0	0	0	607	607
Microsoft Software Licensing	County	1,876	2,000	1,900	1,900	2,000	3,876	9,676
County wide security upgrade	County	280	250	250	250	250	530	1,280
Sharepoint System Build	County	500	400	300	250	250	900	1,700
Network wiring installation	County	145	145	145	145	145	290	725
Software Management System	County	0	260	0	0	0	260	260
Data Center Relocation	County	500	1,500	0	0	0	2,000	2,000
Core Networking Services Update	County	150	0	0	0	0	150	150
Archives Digitization	County	500	1,000	1,000	750	500	1,500	3,750
Computer Device Replacement Cycle	County	600	600	200	0	0	1,200	1,400
Printer Fleet Replacemtn Cycle	County	250	250	200	200	0	500	900
Sharepoint Management Tool	County	0	150	0	0	0	150	150
Virtual Desktop Interface Upgrade	County	575	0	0	0	0	575	575
VoIP phone system upgrade	County	265	0	0	0	0	265	265
Website Upgrade / Replacement	County	0	260	0	0	0	260	260
Helpdesk Solution	County	100	0	0	0	0	100	100
Planning Commission								
	County	7,837	13,938	4,336	6,943	3,900	21,775	36,954
	Revenue	23,981	33,792	35,819	19,063	17,312	57,773	129,967
	Total:	31,818	47,730	40,155	26,006	21,212	79,548	166,921
Bridgeport Loop Trail	County	50	0	0	0	0	50	50
Bridgeport Loop Trail	Revenue	0	331	0	0	0	331	331
Chester Valley Trail	County	(1,629)	0	0	0	0	-1,629	-1,629
Chester Valley Trail	Revenue	6,679	5,050	0	0	0	11,729	11,729
Cross County Trail	County	500	1,185	500	0	0	1,685	2,185
Cross County Trail	Revenue	60	1,500	1,500	0	0	1,560	3,060
Cresheim Valley Trail	County	60	100	600	0	0	160	760
Cresheim Valley Trail	Revenue	0	375	0	0	0	375	375
Erdenheim Farm Trail Connection	County	1,650	790	0	0	0	2,440	2,440
Erdenheim Farm Trail Connection	Revenue	525	410	0	0	0	935	935
Farmland Preservation Program	County	1,000	1,000	1,000	1,000	1,000	2,000	5,000
Farmland Preservation Program	Revenue	100	100	100	100	100	200	500

Capital Improvement Plan 2019-2023 (PROPOSED)

in thousands

Project Summary

	Funding	FY19	FY20	FY21	FY22	FY23	FY19-20	FY19-23
Montco 2040 Grant Program	County	1,853	1,561	1,518	1,500	1,500	3,414	7,932
Open Space and Park Expansion	County	1,865	4,600	3,000	3,000	0	6,465	12,465
Open Space and Park Expansion	Revenue	135	0	0	0	0	135	135
Pennypack Trail	County	147	350	0	0	0	497	497
Pennypack Trail	Revenue	60	0	0	0	0	60	60
SEPTA Capital Share	County	1,400	1,400	1,400	1,400	1,400	2,800	7,000
Sun Rise Trail	County	(30)	0	0	0	0	-30	-30
Sun Rise Trail	Revenue	30	0	0	0	0	30	30
Trail Junction Building - Norristown	Revenue	90	0	0	0	0	90	90
Trail Network Renovations	County	675	400	380	180	0	1,075	1,635
Perkiomen Trail Bridge 99	County	50	450	0	0	0	500	500
HazMat, eWaste, Recycling Center	County	150	1,750	0	0	0	1,900	1,900
Schuylkill River Trail 422 Connector	County	96	352	0	0	0	448	448
Schuylkill River Trail 422 Connector	Revenue	160	148	0	0	0	308	308
Lafayette Street Extension Project	Revenue	10,891	2,391	0	0	0	13,282	13,282
Ridge Pike Improvement - Turnpike to Chem Rd	Revenue	1,271	14,828	14,478	2,000	0	16,099	32,577
Ridge Pike Improvement - Butler Pike to Crescent	Revenue	550	952	1,236	1,174	9,612	1,502	13,524
Ridge Pike Improvement - Crescent to Phila	Revenue	1,550	4,700	5,800	3,450	0	6,250	15,500
Ridge Pike Improvement - Turnpike Bridge	County	0	0	(4,062)	(137)	0	0	-4,199
Ridge Pike Improvement - Turnpike Bridge	Revenue	530	1,221	7,599	7,233	6,600	1,751	23,183
County Transportation Grant Program	Revenue	1,000	1,000	1,000	1,000	1,000	2,000	5,000
Ridge Pike Improvement - Bridge 0	Revenue	350	786	4,106	4,106	0	1,136	9,348
Public Safety	County	4,683	1,300	1,325	1,003	1,000	5,983	9,311
	Revenue	0	0	0	0	0	0	0
	Total:	4,683	1,300	1,325	1,003	1,000	5,983	9,311
Emergency Communication Radio upgrade	County	3,400	1,000	1,000	1,000	1,000	4,400	7,400
Operations Center Renovation	County	45	0	0	0	0	45	45
Public Safety Vehicle Replacement	County	30	0	0	0	0	30	30
Public Safety Training Center Upgrades	County	425	300	325	3	0	725	1,053
Customer Premise Equip 911 upgrade	County	783	0	0	0	0	783	783
Correctional Facility	County	150	0	0	0	0	150	150
	Revenue	0	0	0	0	0	0	0
	Total:	150	0	0	0	0	150	150
Correctional Facility HVAC equipment	County	150	0	0	0	0	150	150

Capital Improvement Plan 2019-2023 (PROPOSED)

in thousands

Project Summary

	Funding	FY19	FY20	FY21	FY22	FY23	FY19-20	FY19-23	
Sheriff	County	555	272	272	167	47	827	1,313	
	Revenue	0	0	0	0	0	0	0	
	Total:	555	272	272	167	47	827	1,313	
	Sheriff Vehicles	484	225	225	120	0	709	1,054	
Body Cameras for Officers	County	71	47	47	47	47	118	259	
Voter Services	County	7,222	600	600	0	0	7,822	8,422	
	Other	900	0	0	0	0	900	900	
	Total:	8,122	600	600	0	0	8,722	9,322	
	Electronic Poll Books	County	0	600	600	0	0	600	1,200
	Voting Machine Replacement	County	7,100	0	0	0	0	7,100	7,100
	Voting Machine Replacement	Revenue	900	0	0	0	0	900	900
	Mail tracking system	County	50	0	0	0	0	50	50
	Precinct Judge of Elections boxes	County	50	0	0	0	0	50	50
Fixtures and Equipment for Voters Warehouse	County	22	0	0	0	0	22	22	
Economic Development	County	0	0	0	0	0	0	0	
	Other	2,000	2,000	2,000	2,000	2,000	4,000	10,000	
	Total:	2,000	2,000	2,000	2,000	2,000	4,000	10,000	
Economic Development Programs	County	0	0	0	0	0	0	0	
Economic Development Programs	Revenue	2,000	2,000	2,000	2,000	2,000	4,000	10,000	
Security	County	57	0	0	0	0	57	57	
	Other	0	0	0	0	0	0	0	
	Total:	57	0	0	0	0	57	57	
Security Dept Vehicles	County	57	0	0	0	0	57	57	
CAPITAL PLAN TOTAL:	County	55,741	65,460	86,669	185,633	123,178	121,200	516,681	
	Other	45,043	65,384	64,666	31,721	27,834	110,427	234,649	
	Total:	100,784	130,844	151,335	217,355	151,012	231,627	751,329	